UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
WASHINGTON, D.C. 20549

FORM 8-K

CURRENT REPORT
PURSUANT TO SECTION 13 OR 15(d) OF
THE SECURITIES EXCHANGE ACT OF 1934

September 9, 2026
Date of Report (Date of Earliest Event Reported)

The Chemours Company
(Exact Name of Registrant as Specified in Its Charter)

Delaware	**001-36794**	**46-4845564**
(State or Other Jurisdiction Of Incorporation)	(Commission File Number)	(I.R.S. Employer Identification No.)

1007 Market Street
Wilmington, Delaware 19801
(Address of principal executive offices)

Registrant's telephone number, including area code: (302) 773-1000

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions:

☐ Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)

☐ Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)

☐ Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))

☐ Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

Securities registered pursuant to Section 12(b) of the Act:

Title of Each Class	Trading Symbol(s)	Name of Exchange on Which Registered
Common Stock ($0.01 par value)	CC	New York Stock Exchange

Indicate by check mark whether the registrant is an emerging growth company as defined in Rule 405 of the Securities Act of 1933 (§230.405 of this chapter) or Rule 12b-2 of the Securities Exchange Act of 1934 (§240.12b-2 of this chapter).

Emerging growth company ☐

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act. ☐

Item 7.01 Regulation FD Disclosure

On September 9, 2026, The Chemours Company (the "Company") posted a presentation on its Investor Relations section of its website at www.investors.chemours.com. The Company will use this presentation in connection with upcoming meetings with investors, analysts and other interested parties. The presentation is furnished hereto as Exhibit 99.1.

The information furnished with this report on Form 8-K, including Exhibit 99.1, shall not be deemed "filed" for purposes of Section 18 of the Securities Exchange Act of 1934, as amended (the "Exchange Act"), or otherwise subject to the liabilities of that section, and it will not be deemed incorporated by reference into any registration statement or other document filed under the Securities Act of 1933, as amended, or the Exchange Act, except as expressly set forth by specific reference in such a filing.

Item 9.01 Financial Statements and Exhibits.

(d) Exhibits

99.1 September 2026 Investor Presentation

104 Cover Page Interactive Data File (formatted as Inline XBRL).

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

THE CHEMOURS COMPANY

By:	/s/ Shane Hostetter
	Shane Hostetter
	Senior Vice President, Chief Financial Officer
Date:	September 9, 2026

THE CHEMOURS COMPANY

September 2026

Investor Presentation

Safe Harbor Statement and Other Matters

This presentation contains forward-looking statements, within the meaning of Section 27A of the Securities Act of 1933 and Section 21E of the Securities Exchange Act of 1934, which involve risks and uncertainties. Forward-looking statements provide current expectations of future events based on certain assumptions and include any statement that does not directly relate to a historical or current fact. The words "believe," "expect," "will," "anticipate," "plan," "estimate," "target," "project" and similar expressions, among others, generally identify "forward-looking statements," which speak only as of the date such statements were made. Forward-looking statements are based on certain assumptions and expectations of future events that may not be accurate or realized, such as guidance relying on models based upon management assumptions regarding future events that are inherently uncertain. These statements are not guarantees of future performance. Forward-looking statements also involve risks and uncertainties including the outcome or resolution of any pending or future environmental liabilities, the commencement, outcome or resolution of any regulatory inquiry, investigation or proceeding, the initiation, outcome or settlement of any litigation, our ability to maintain an effective internal control over financial reporting and disclosure controls and procedures, changes in environmental regulations in the U.S. or other jurisdictions that affect demand for or adoption of our products, changes in regulations in the U.S. or other jurisdictions that could impose tariffs or additional costs on products we either sell or need to purchase, anticipated future operating and financial performance for our segments individually and our company as a whole, business plans, prospects, targets, goals and commitments, capital investments and projects and target capital expenditures, efforts to resolve outstanding or potential litigation, including claims related to legacy PFAS liabilities, plans for dividends, sufficiency or longevity of intellectual property protection, cost reductions or savings targets, plans to increase profitability and growth, our ability to develop and commercialize new products or technologies and obtain necessary regulatory approvals, our ability to make acquisitions, integrate acquired businesses or assets into our operations, and achieve anticipated synergies or cost savings, among others, all of which are subject to substantial risks and uncertainties that could cause actual results to differ materially from those expressed or implied by such statements. These statements also may involve risks and uncertainties that are beyond Chemours' control. Matters outside our control, including general economic conditions, geopolitical conditions, changes in laws and regulations in the U.S. or other jurisdictions in which we operate, and global health events and weather events, among others, have affected or may affect our business and operations and may or may continue to hinder our ability to provide goods and services to customers, cause disruptions in our supply chains such as through strikes, labor disruptions or other events, adversely affect our business partners, significantly reduce the demand for our products, adversely affect the health and welfare of our personnel or cause other unpredictable events. Additionally, there may be other risks and uncertainties that Chemours is unable to identify at this time or that Chemours does not currently expect to have a material impact on its business. Factors that could cause or contribute to these differences include the risks, uncertainties and other factors discussed in our documents filed with or furnished to the U.S. Securities and Exchange Commission ("SEC"), including in our Quarterly Report on Form 10-Q for the quarter ended June 30, 2026 and our Annual Report on Form 10-K for the year ended December 31, 2025. Chemours assumes no obligation to revise or update any forward-looking statement for any reason, except as required by law.

We prepare our financial statements in accordance with Generally Accepted Accounting Principles (GAAP). Within this presentation, we may make reference to Adjusted Net Income, Adjusted EPS, Adjusted EBITDA, Adjusted EBITDA Margin, Free Cash Flow, Free Cash Flow Conversion, Total Debt Principal, Net Debt and Net Leverage Ratio which do not have any standardized meaning as prescribed by GAAP and are considered non-GAAP financial measures. The Company includes these non-GAAP financial measures because management believes they are useful to investors in that they provide for greater transparency with respect to supplemental information used by management in its financial and operational decision making. Management uses Adjusted Net Income, Adjusted EPS, Adjusted EBITDA Margin, and Adjusted EBITDA, which adjust for (i) certain non-cash items, (ii) certain items we believe are not indicative of ongoing operating performance or (iii) certain nonrecurring, unusual or infrequent items to evaluate the Company's performance in order to have comparable financial results to analyze changes in our underlying business from period to period. Additionally, Free Cash Flow, Free Cash Flow Conversion, Total Debt Principal, Net Debt and Net Leverage Ratio are utilized as liquidity measures to assess the cash generation of our businesses and on-going liquidity position. These measures may not be comparable to similar measures presented by other companies and should not be viewed as a substitute for measures reported under GAAP.

Accordingly, the Company believes the presentation of these non-GAAP financial measures, when used in conjunction with GAAP financial measures, is a useful financial analysis tool that can assist investors in assessing the Company's operating performance and underlying prospects. This analysis should not be considered in isolation or as a substitute for analysis of our results as reported under GAAP. This analysis, as well as the other information in this presentation, should be read in conjunction with the Company's financial statements and footnotes contained in the documents that the Company files with the SEC. The non-GAAP financial measures used by the Company in this presentation may be different from the methods used by other companies. The Company does not provide a reconciliation of certain forward-looking non-GAAP financial measures to the most directly comparable GAAP reported financial measures on a forward-looking basis because it is unable to predict with reasonable certainty the ultimate outcome of unusual gains and losses, potential future asset impairments and pending litigation without unreasonable effort. These items are uncertain, depend on various factors, and could have a material impact on GAAP reported results for the guidance period. For more information on the non-GAAP financial measures, please refer to the reconciliation tables beginning on page 31 of this presentation and materials posted to the Company's website at investors.chemours.com.

This presentation has been prepared by the Company for information purposes only and is being furnished on a confidential basis solely for use by the recipient in making its own evaluation of the Company and its business, assets, financial condition and prospects.

Agenda

Chemours

I. COMPANY OVERVIEW

Chemours Industry-Leading Businesses

Delivering thermal management solutions with superior performance, quality, and safety, while enabling performance through regulatory requirements.

Opteon Freon

World's trusted TiO2 partner – delivering quality product, reliable supply, and expert service, to coatings, plastics, and laminates customers globally.

Ti-Pure

Broad portfolio of high-performance materials that are driving innovation for technologies across markets that people interact with every day.

Teflon Nafion Viton Krytox

Diversified portfolio with advantaged opportunities in AI Infrastructure end markets: Data Centers, Semiconductors, Liquid Cooling and other related spaces; and Critical Minerals

Pathway to Thrive – Securing a Foundation for Future Growth

- Operational Excellence
- Enabling Growth
- Portfolio Management
- Strengthening the Long Term

Chemours Industry-Leading Businesses

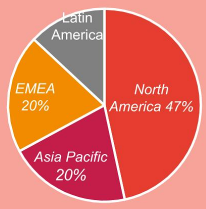
(All $'s on a trailing twelve-month basis as of June 30, 2026, in millions)

Chemours

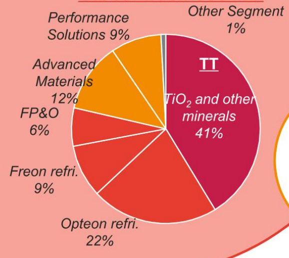
$5,797
Net Sales

$733
Adj. EBITDA[1]

Geographical Breakdown



Global Business Mix



Thermal & Specialized Solutions (TSS)

Opteon, Freon

$2,163	$725	34%
Net Sales	Adj. EBITDA[1]	Adj. EBITDA Margin[1]

Titanium Technologies (TT)

Ti-Pure

$2,393	$114	5%
Net Sales	Adj. EBITDA[1]	Adj. EBITDA Margin[1]

Advanced Performance Materials (APM)

Teflon, Nafion, Krytox, Viton

$1,192	$57	5%
Net Sales	Adj. EBITDA[1]	Adj. EBITDA Margin[1]

Source: Company SEC filings
[1] Non-GAAP measures, including Adjusted Net Income, Adjusted EPS, Adjusted EBITDA Margin, and Adjusted EBITDA referred to throughout, principally exclude the impact of recent litigation settlements for legacy environmental matters and associated fees, in addition to other unallocated items. Adjusted EBITDA excludes net income attributable to noncontrolling interests, net interest expense, depreciation and amortization, and all remaining provision for income taxes from Adjusted Net Income. See Appendix for a reconciliation to the most comparable measures reported in accordance with GAAP.

Driving Long-Term Shareholder Value in Attractive End Markets

A strengthened earnings foundation, highlighted by growth in high-value end markets, paired with improved cash flow performance, driving higher balance sheet quality in the coming years.

Adj. EBITDA $742M

FCF Conversion 7%

YE Net Leverage 4.7x

2025

TTM 6/30/26 FCF Conversion ~30%

Q2 2026 Net Leverage 4.4x

Q2 2026

TT

Announced pricing and cost improvements to drive TT to a mid-cycle floor of $400M without a significant change in volumes

TSS

Organic growth in Opteon™, driven by continued regulatory transition and growth in high-value data center end markets (including liquid cooling) along with auto and stationary aftermarket growth.

GDP+ growth core business

APM

Organic growth driven by Performance Solutions increasing its existing 40%+ concentration into emerging AI Infrastructure end markets.

Consistent results on the upper-end of the $30-40M quarterly run-rate

Corp

Corporate-level cost improvements notably through continued litigation resolutions over time

Adj. EBITDA +$1B

FCF Conversion +40%

Net Leverage Below 3.0x

Leverage to be maintained through future cycles, a mix of earnings growth & gross debt reduction

Continued focus on Pathway to Thrive execution through 2027, securing a foundation for future growth, while actively pursuing step-change in value portfolio opportunities

Building on Pathway to Thrive, driving concentrated growth in high-value end-markets in liquid cooling, data centers, semiconductors and AI infrastructure end markets

Thermal & Specialized Solutions – Business Summary

TSS Product Overview

Opteon™ Refrigerants

Low-GWP solutions for residential/commercial HVAC, data center cooling, EV thermal management & automotive AC.

Opteon™ XL41 (R-454B) | Opteon™ ZE | Opteon™ 515B | Opteon™ XL | Opteon™ XP | Opteon™ YF

Freon™ Refrigerants

Legacy refrigerants for residential/commercial HVAC & automotive AC.

R-410A | R-123 | R-134a | R-404A | R-507A

Foam, Propellants, & Other

Diverse product portfolio serving the propellant and spray foam markets

TSS Key End Markets

TSS Manufacturing Locations

Corpus Christi, TX

- Primary R-1234yf manufacturing site
- Vertically integrated R-134A line
- Recent capacity expansion of 40% to support Opteon™ demand

Blending Facility

- Monterrey, MX

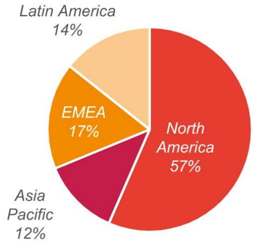
Zhonghao, China

- Zhonghao JV adds flexible R-1234yf capacity

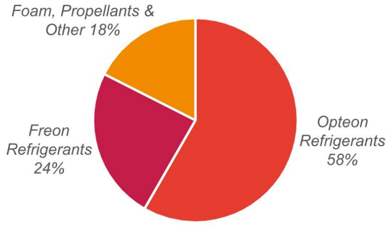
Packaging & Supporting Sites

- El Dorado, AR
- LaPorte, TX
- Louisville, KY
- Dordrecht, NL

Geography[1]



Product Type[1]



Adj. EBITDA Margin[1,2] of 34%

[1] Data reflects Net Sales for the trailing twelve months ended June 30, 2026.
[2] Adjusted EBITDA Margin is a non-GAAP measure. See Appendix for a reconciliation to the most comparable measures reported in accordance with GAAP.

An Evolving Stationary AC & Light Commercial Refrigerant Market

Regulatory Transition Underway in North America

OEM Market

Supplying R-454B for initial partial factory-charged HVAC units

Market Dynamics

- Western multinational equipment manufacturers producing units for residential and commercial HVAC needs
- 6 primary providers control 90%+ of the A2L equipment market

Key Market Demand Drivers

- Unit Replacement Demand
- Existing Home Sales
- New Construction

NA Aftermarket Stationary AC & Light Commercial Market

10 - 15%	~GDP
R-454B OEM % of TTM 2Q26 NA TSS Sales	Forecasted Long-Term Growth Rate

Aftermarket

Supplying R-454B for new equipment installations & service repairs on installed equipment

Market Dynamics

- Mainly small-to-medium sized privately held, regional distributors
- Significant market fragmentation with ~130 distributors & 100k+ contractors participating in the market

Key Market Demand Drivers

- OEM Shipped Units / Installations (First Fill)
- Cooling Season Intensity
- Installed Unit Maintenance (Recharge)

NA OEM Stationary AC & Light Commercial Market

10 - 15%	HSD%+
R-454B AM % of TTM 2Q26 NA TSS Sales	Forecasted Long-Term Growth Rate

Market Outlook Reflects a Continued Transition to Low GWP Solutions

Market Segment	Total Global Refrigerants Addressable Market (2030)	2026 – 2030 CAGR	% of Market Converted to Low GWP* by 2030
Mobile Air Conditioning	**MKT: $2.6B**	**MKT: ~4%**	**Global: ~30%**
Stationary Commercial Refrigeration	**MKT: $2.5B**	**MKT: ~6%**	**Global: ~35%**
Stationary Air conditioning and Heat Pumps	**MKT: $4.2B**	**MKT: ~GDP%**	**Global: ~10%**
Stationary Chillers for Air conditioning and Heat Pumps	**MKT: $1.8B**	**MKT: ~GDP%**	**Global: ~15%**
Foam Blowing Agents	**MKT: $2.4B**	**MKT ~6%**	**Global: ~40%**
Stationary Data Center Chillers	**Represent a minority part of the market, but double-digit Low GWP growth global market opportunity, with particular relevance in NA & EU regions**		

Chemours' IP portfolio paired with the continued progression of regulatory-driven stepdowns in entrenched and developing markets, provides attractive opportunities for TSS in the years ahead.

1: Low global warming potential (GWP) includes HFO and HFO / HFC blend technology. Example products in these categories include; R-1234yf, R-454A, R-454B, R-454C,etc.
2: Market data is based on Chemours internal analysis

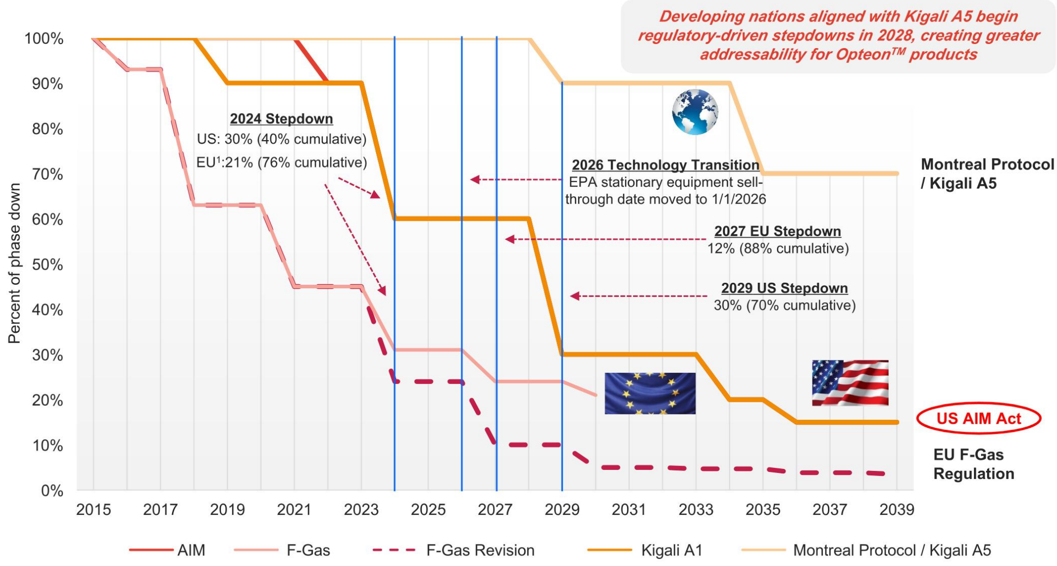
Favorable Regulatory Trends Accelerating Opteon™ Adoption

What it Means for Chemours

- Chemours is pleased to have achieved its 2025 goal with its low GWP products delivering more than 350 million tons of avoided global CO2-equivalent[1] emissions.
- The EU F-Gas Regulation has steadily tightened HFC quotas since 2015 to support the EU's 2050 climate-neutrality ambitions helping drive the automotive industry's HFO transition years before the U.S. AIM Act.
- The AIM Act empowers the EPA to reduce US HFC production and consumption ~85% by 2036, driving customers to transition to low GWP HFO refrigerants, including Opteon™ as one of two viable choices.
- The phasedown is organized in a stepwise manner, utilizing an allowance allocation and trading program; GWP stepdown based on CO2eq allocation.

Quota Stepdowns Across Major Regions

Developing nations aligned with Kigali A5 begin regulatory-driven stepdowns in 2028, creating greater addressability for Opteon™ products



TSS: A Clear Path to Growth Ahead

TSS in the Years Ahead

- Opteon™- specific layered portfolio of thousands of international patents protects Opteon™ sales across molecules, blends, applications, and manufacturing processes.
- Opteon™ YF (R-1234) is covered by an international patent portfolio for R-1234yf products having expiration dates through the end of the decade. Patents covering other aspects of Opteon™ refrigerants including blend compositions, manufacturing, applications, and other R-1234yf compositions extend into the late 2030s, with processes in place to establish new IP protected products in the future.
- As quota stepdowns occur in key markets, TSS is positioned to grow through Opteon™ IP protection and focused exposure to high-growth markets, including the stationary aftermarket and data center cooling, supporting continued GDP+ growth and 30%+ margins for its core markets.
- Innovation-driven R&D advancements (e.g., two-phase immersion cooling, Next Generation Refrigerants), paired with further regulatory transition beyond core markets, enable TSS to deliver results above its core business. New product offerings add potential new layers of IP protection in high-value end markets and extend market reach.

Opteon™ Sales Growth Driven by Existing Core Markets & Strengthened by Ongoing R&D Investments

TSS Net Sales mix, presented as % of total sales

2025

- ~75% / 25% Opteon™ and Freon™ refrigerants split as markets continue to transition to LGWP equipment
- Aftermarket comprised of growing mobile stationary recharge market and stationary first fill and recharge market
- LSD% concentration in data center chillers

Early 2030's

- Opteon™ and Freon™ refrigerants split continues to reflect transitioning equipment
- Expanded data center chiller concentration, with low double-digit 2025 – early 2030's CAGR
- Regulatory stepdowns driving quota prioritization decisions in higher-value growth areas
- R&D investments in two phase immersion cooling and Next Generation Refrigerants, enabling further sales upside in high value end markets

Base business is defined as FP&O and Freon™ sales, OEM refrigerants includes Opteon™ stationary and automotive products, and aftermarket refrigerants includes all Opteon™ sold into the aftermarket

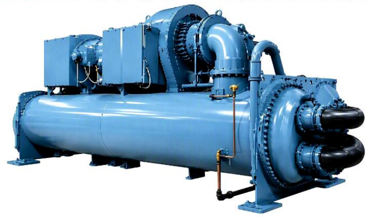
Portfolio of Solutions Serving the Data Center Chiller End Market

- **Data centers are a fast-growing opportunity within TSS, with a double-digit growth rate despite representing a modest share of 2026E net sales**
- **The August 2026 commercial launch of R-515B and Opteon™ ZE expands TSS' reach, broadening the refrigerant solutions available for data center chiller applications**
- **With legacy Freon™ and low GWP Opteon™ refrigerants, TSS offers a full refrigerant portfolio to support customers across the chiller technology transition**
- **As industrial chillers migrate to low GWP refrigerants, TSS is increasingly well-positioned to capture growth with Opteon™ solutions**

TSS Data Center Concentration

LSD%	LDD%
of 2026E TSS Net Sales	Net Sales Growth Profile into the Early 2030's

Low & mid pressure chillers have greater relevance for data centers and serve both air chilled and liquid cooling architectures



Low Pressure Chillers
Opteon™ XP30

Mid Pressure Chillers
Opteon™ ZE / Opteon™ XL20 / Opteon™ XP10 / Freon™ 134a

High Pressure Chillers
Opteon™ XL41 / Freon™ 410A

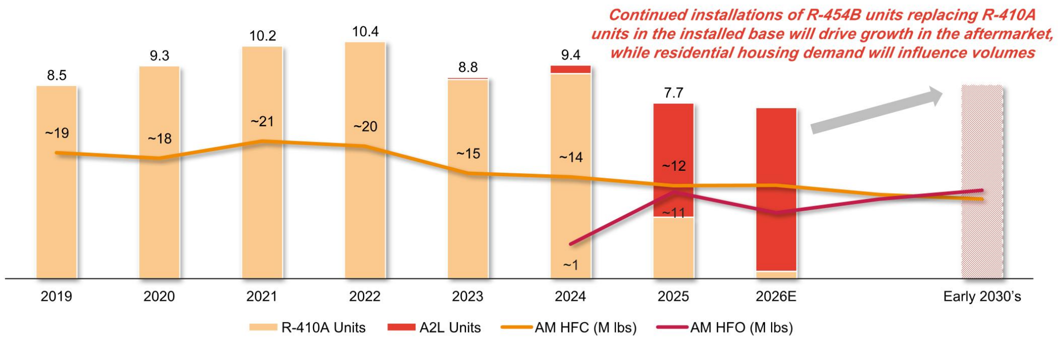
Quieter / More Efficient Operation ⟷ More Compact Footprint

Growth Opportunity Expands Beyond Initial Regulatory Transition
Early Transition Dynamics Mask Significant Aftermarket Growth as Installed Base Grows

Unitary HVAC Shipped Units & Aftermarket Refrigerant Total US Market Volumes

OEM shipped units in millions of units
Aftermarket refrigerant market in millions of pounds

Despite the A2L transition, weak macroeconomic conditions have weighed on shipped units, impacting the rate of new A2L installations and R-454B needed in the aftermarket, exacerbating abnormalities from the market-wide canister shortage during the 2025 cooling season



The industry's ongoing move to R-454B transforms the competitive landscape, replacing a 10-15 producer R-410A market with a more limited set of IP-protected participants

Developing Market Timeline

- **Jan '25:** EPA Technology Transition Rule in effect, ceasing manufacture of R-410A units
- **Mar '25:** Aftermarket supply constrained due to market cylinder shortages unrelated to Chemours' operations
- **Jun '25:** Contractor R-454B demand increases and distributor orders spike as cylinder shortage sets in while initial inventory stocking occurs for new A2L market; OEMs begin increasing factory R-454B fills to offset aftermarket supply tightness
- **4Q25-1Q26:** Equipment shipped with extra OEM fill continues until 2Q26; R-454B availability begins to stabilize in 2Q26
- **2026 Season:** Elevated inventory levels from excess distributor stocking paired with subdued shipped units create weaker demand in R-454B aftermarket channel
- **Late 2020's – Early 2030's:** As the R-454B installed base expands, aftermarket demand should increasingly include recharge and repair activity

Sources: AHRI & Internal Estimates
Note: Unitary HVAC equipment: Self-contained heating and cooling systems, including residential split systems and commercial rooftop units, that serve a single building or zone.

Titanium Technologies – Business Summary

Leader In global TiO2 production

~500 Ti-Pure™ customers globally[1]

Low Manufacturing cost position

$2.4B Net Sales[2]

$114M Adjusted EBITDA[3]

The TT Opportunity

Critical Minerals Optionality in the U.S.

- Largest domestic source of monazite in the U.S. and sole spec'd-in provider of U.S. Precision Investment Casting zircon to the U.S. Government

~$10M of approved U.S. Government grant funding for advanced mineral separation R&D, with room to expand on further support

Global Scale and Reliable Supply Across a Flexible Asset Base

- 3 large North American-based TiO2 production sites encompassing 6 production lines, with expanded flexibility to respond to customer demand

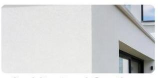
Ti-Pure™ brand reputation for reliable supply and exceptional quality, sold to approximately 500 customers globally

Cost Leadership Through the TT Transformation Plan

- Industry-leading manufacturing cost position underpinned by unique chloride technology and feedstock flexibility

Cost improvements target a mid-cycle Adjusted EBITDA floor of $400M without a significant change in volumes

TT's Key End Markets


Architectural Coatings


Industrial Coatings

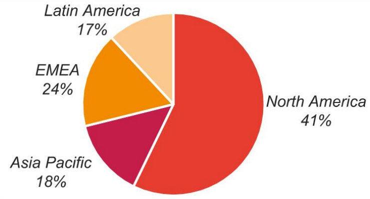

Automotive


Plastics & Packaging

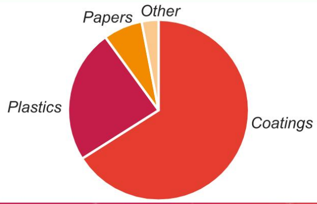

PVC Building Products


Laminate Papers

Global Footprint[2]



Major Segments[2]



[1] Data reflects segment and geographic mix for the trailing twelve months ended June 30, 2026.
[2] Data reflects Net Sales for the trailing twelve months ended June 30, 2026.
[3] Data reflects Adjusted EBITDA for the trailing twelve months ended June 30, 2026. Adjusted EBITDA is a non-GAAP measure. See Appendix for a reconciliation to the most comparable measure reported in accordance with GAAP.

Advanced Performance Materials – Business Summary

Leader Across a diverse range of high-end materials

~900 Customers & distributors; no customer representing >10% of sales[1]

High Earnings upside through continued specialty application developments

$1.2B Net Sales[2]

$57M Adjusted EBITDA[3]

The APM Opportunity

Growth Focused on Performance Solutions Products

- Positioned for expansion in higher margin and high growth Performance Solutions sectors

Performance Solutions drove 44% of 2Q26 APM net sales, up from 40% in 2025 and ~30% in 2020

Increasing Concentration in AI Infrastructure & Advanced Electronics End Markets

- Upside opportunity underpinned by secular growth tailwinds in end markets including semiconductor and datacenter

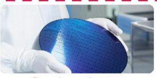
40%+ of Performance Solutions net sales are tied to AI Infrastructure & Advanced Electronics end markets as of 2Q26

Integrated & Flexible Production

- Diligently reviewing APM's operating footprint for portfolio optimization opportunities while establishing strategic partnerships and remaining committed to responsible manufacturing

Multi-decade Chemours-Mitsui Fluoroproducts Co., Ltd. joint venture partnership serving key Performance Solutions applications and strategic partnership with SRF Limited announced in 2025 to enhance operational flexibility

APM's Key Growth Markets


Semiconductor


Data Center

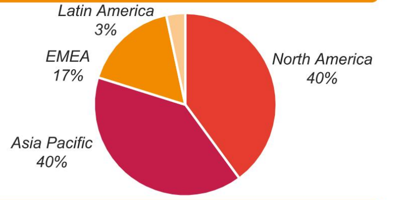

EV & Battery


Clean Energy

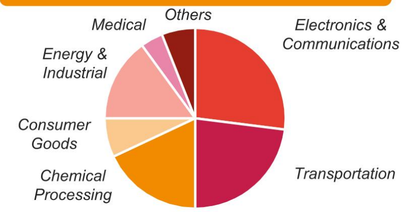

Defense


Medical

Global Footprint[2]



Diverse Revenue Base[2]



[1] Excluding external monomer sales.
[2] Data reflects Net Sales for the trailing twelve months ended June 30, 2026.
[3] Data reflects Adjusted EBITDA for the trailing twelve months ended June 30, 2026. Adjusted EBITDA is a non-GAAP measure. See Appendix for a reconciliation to the most comparable measure reported in accordance with GAAP.

II. STRATEGIC

PATHWAY TO THRIVE

PROGRESS

Our Strategy: Securing a Foundation for Future Growth

PATHWAY TO THRIVE

Operational Excellence	Enabling Growth	Portfolio Management	Strengthening the Long-Term
❑Manufacturing excellence as a basis for success ❑Improved and standardized operating model for consistent execution ❑Continuous improvement to adapt to changing markets	❑Investing smartly in selected growth projects ❑Commercial effectiveness to drive sales growth ❑Innovation and new product development	❑Holistic portfolio analysis focused on distinct value creation metrics ❑Shift product mix to higher value applications in growing end markets ❑Optimize asset footprint	❑Measurable progress on resolving legacy liabilities in the interest of stakeholders ❑Responsible manufacturing practices ❑Targeted policy efforts
>$250M cost reduction from 2024 to 2027	>5% Sales CAGR from 2024 to 2027	Driving shareholder value	Recognizing criticality of our chemistries

Balanced & Disciplined Capital Allocation To Create Shareholder Value

Expanding Free Cash Flow Conversion & Long-Term Objective of Net Leverage Below 3x Across Economic Cycles

Our Strategy: Progress Achieved to Date

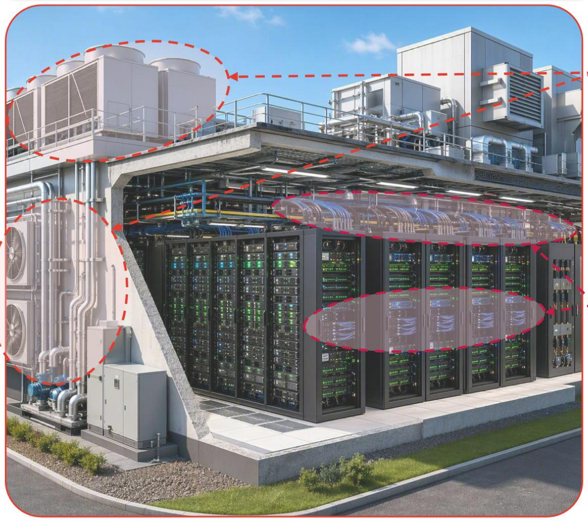
PATHWAY TO THRIVE

Operational Excellence	Enabling Growth	Portfolio Management	Strengthening the Long-Term
✓ Notable progress against the \$250M of run-rate savings by end of 2027 across all areas of the company ✓ Advanced the Chemours Business System rollout, embedding Lean principles to drive continuous improvement in safety, quality, and reliability ✓ Executed a long-term chlorine supply agreement with Olin Corporation, supporting the long-term competitiveness of the DeLisle TiO2 site	✓ Recorded initial sales of less than \$1 million for two-phase fluids during 2Q26 ✓ Continued sales in high-growth semiconductor and data center end markets contributing more than 40% of APM Performance Solutions sales ✓ Successful qualification of Chemours' two-phase immersion cooling fluid by Samsung Electronics and 2CRSi ✓ Implemented three global TiO2 pricing increases in the past 8 months, reflecting Chemours' value in reliability and quality	✓ Progressed APM European asset review, through the announced exit of the Villers-St. Paul site ✓ Exited SPS Capstone™ business to prioritize higher return businesses and strengthen Chemours' overall portfolio ✓ Closed a substantial tranche of the announced sale of the former Kuan Yin TiO2 site in April 2026 ✓ Shifted aspects of TT's mining operations to prioritize cash flow generation	✓ Reached a proposed settlement with the EPA & WVDEP to resolve alleged permitting violations across three Chemours sites ✓ Agreed to a Judicial Consent Order with the State of New Jersey to resolve all environmental claims, including PFAS statewide ✓ Addressed \$2B of near-term debt maturities in the past 12 months ✓ Drove advocacy for the importance of Chemours' essential chemistry as a part of recent U.S. trade policy changes and evolving EU regulatory landscape

Balanced & Disciplined Capital Allocation: Received ~\$287M initial net proceeds from the sale of the Kuan Yin site, positioning the Company to paydown €230M of outstanding debt, and helping to progress towards the long-term goal of below 3x net leverage

Established Participation Focused on AI Infrastructure

Data Center Use Cases



TSS' Opteon™ and Freon™ refrigerants serve today's data center installed base, while developing two-phase liquid cooling solutions to support the next generation of data center infrastructure

Thermal Management

- Opteon™ and Freon™ refrigerants support current cooling infrastructure
- Insulation and coatings for temperature and humidity control

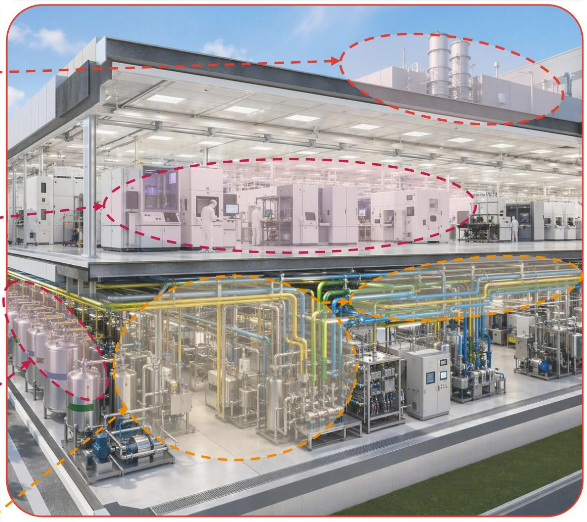
Performance Materials

- Teflon™ materials for cable insulation, in-tool components, tank lining, and AF optical networking
- Krytox™ greases and oils for vacuum pumps and robotic systems
- Viton™ fluoroelastomers for component sealing

Specialty Fluid Transfer

- Teflon™ materials for wafer etching fluid handling
- Teflon™ materials for gas and liquid filtration

Semiconductor Fabrication Use Cases

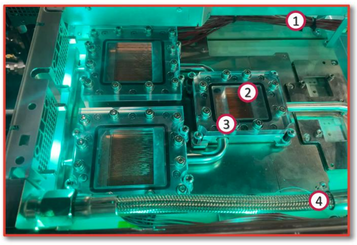


APM Performance Solutions' Teflon™, Krytox™, and Viton™ satisfy critical needs in data centers and semiconductor fabs to extend service life, improve chip yields, and increase reliability

TSS / APM combined, approximate a high-single-digit sales concentration in data center, semiconductor and advanced electronics, which are all anticipated to experience robust growth in years ahead. More than 40% of APM's Performance Solutions sales are concentrated in these targeted markets.

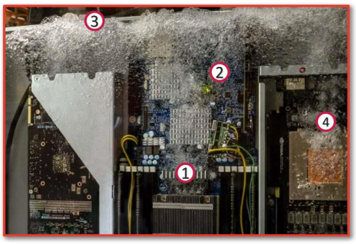
Expanding Applications & R&D Priorities for AI Infrastructure

Two-Phase Direct to Chip



1. Liquid thermal management fluids circulate into the server rack manifold through a closed loop system
2. The manifold is connected to a specialized cold plate located directly on top of the chip which is used to cool down the chip, transferring heat to the fluid in the process
3. The fluid boils, exiting the cold plate as a vapor
4. The vapor returns to a Coolant Distribution Unit (CDU) to be condensed back to a liquid and recirculated back to the cold plate, repeating the closed loop

Two-Phase Immersion Cooling*



1. Electronic equipment is submerged in Opteon™ 2P50 in a sealed container, allowing the fluid to directly contact the entire ecosystem, not just the chip
2. The heat from the electronic equipment causes the fluid to boil
3. Vapor rises and condenses back to a liquid when it makes contact with the condenser coil
4. The fluid returns to the pool in a passive cycle

Two-Phase Direct to Chip Differentiators

- ✓ *High thermal performance via direct phase change cooling*
- ✓ *Near zero water usage with closed loop direct-to-chip design*
- ✓ *Preserves standard server architecture by cooling high heat components directly*
- ✓ *Easy retrofits into existing data centers*

Two-Phase Immersion Cooling Differentiators

- ✓ *Near zero water usage with closed loop immersion design*
- ✓ *100% heat capture by cooling all IT components simultaneously*
- ✓ *Exceptional energy efficiency with zero fan and minimal mechanical cooling requirements*
- ✓ *Extended lifetime of the IT hardware equipment thanks to homogenous temperature*

Annual R&D investment of ~$20-25M focused on:

- Next-generation refrigerants to address evolving customer & regulatory needs
- Two-phase cooling technologies to enable next-generation chips, optimize total cost of ownership, and support AI scaling

Liquid Cooling & NGR additional areas of investment to continue to drive growth in data center cooling for years ahead.

**Pending regulatory approval in key jurisdictions*

Strengthening the Long-Term: Resolving Legacy Liabilities
Continued Progress

2017:
1st Ohio MDL Settlement ($670.7M)

February 2019:
Consent Order with NCDEQ for Fayetteville Works

January 2021:
MOU with Corteva, EID, DuPont and Chemours on PFAS Liabilities: Created $4B cost sharing arrangement

2nd Ohio MDL Settlement ($83M)

July 2021:
Delaware NRD Settlement ($50M + $25M supplement)

June 2023:
U.S. Public Water System Class Action Settlement ($1.185B) Reached

Note: Finalized in Q2 2024

November 2023:
Ohio NRD Settlement Reached ($110M)

December 2024:
3rd Ohio MDL Settlement with Closure of MDL ($58.5M)

July/August 2025:
Hoosick Falls Settlement ($27M)
NJ Settlement (~$500M NPV)
Insurance Proceeds MOU

June 2026:
Announced Settlement with EPA/WVDEP: $22.5M civil penalty and $90M for site-specific mitigation projects over 15 years

Priorities for Resolving Remaining Legacy Matters

1. Opt out water system claims that involve costs to abate or meet regulatory requirements
2. Governmental-related claims, including regulatory agencies and State AGs (may arise in both regulatory process and litigation proceedings (state NRD matters))
3. Personal injury claims
4. Property-related claims, primarily involving loss of value

III. FINANCIAL UPDATE

Second Quarter 2026 Highlights

Generated $1.6B in Net Sales and $247M in Adjusted EBITDA, supported by strong performance across all segments

Announced global TiO2 price increase effective June 1, 2026, as a continuation of December & April price actions; achieved a YTD TiO2 price increase of 5%

APM Performance Solutions net sales grew 8% YoY, underscoring momentum and mix shift towards high-value end markets for APM products

Free Cash Flows improved 128% YoY, with conversion of 46% and net leverage declining to 4.4x, advancing toward a long-term target of below 3x

Repaid €230 million of the outstanding tranche of the B-3 Euro-denominated Term Loan due August 2028 in the quarter

Second Quarter 2026 Financial Summary

($ in millions unless otherwise noted; excludes per share amounts)

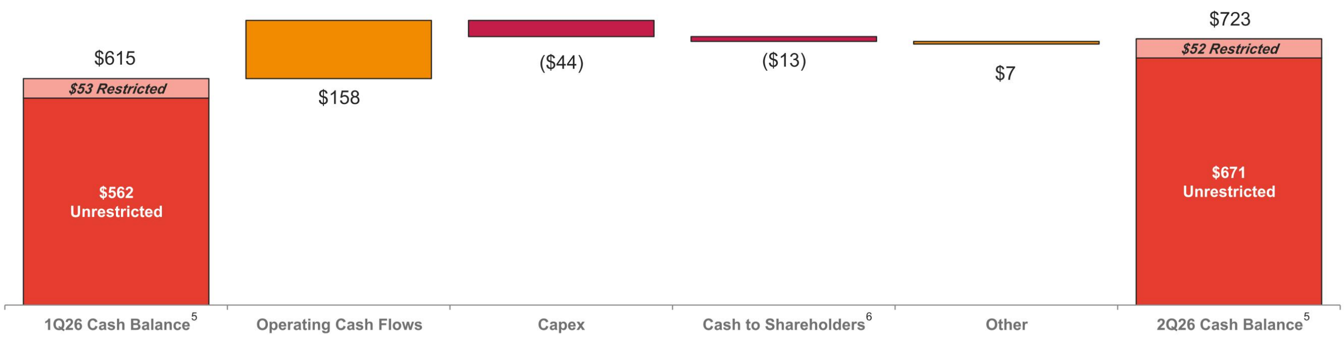
	2Q26	2Q25	Y-o-Y Δ	1Q26	Q-o-Q Δ
Net Sales	**$1,591**	**$1,615**	**($24)**	**$1,381**	**$210**
Net (Loss) / Income[1]	($274)	($380)	$106	($29)	($245)
Adj. Net Income [2]	$64	$91	($27)	$8	$56
EPS [3]	**($1.81)**	**($2.53)**	**$0.72**	**($0.19)**	**($1.62)**
Adj. EPS [2,3]	**$0.42**	**$0.61**	**($0.19)**	**$0.05**	**$0.36**
Adj. EBITDA [2,4]	**$247**	**$260**	**($13)**	**$169**	**$78**
Operating Cash Flow	$158	$93	$65	($44)	$202
Capex	($44)	($43)	$1	($49)	$5
Free Cash Flow	**$114**	**$50**	**$64**	**($93)**	**$207**
FCF Conversion	46%	19%	27%	(55)%	101%

1 Net (Loss) / Income attributable to The Chemours Company.
2 Non-GAAP measures, including Adjusted Net Income, Adjusted EPS and Adjusted EBITDA referred to throughout, principally exclude the impact of recent litigation settlements for legacy environmental matters and associated fees, in addition to other unallocated items. Please refer to the attached "GAAP Net (Loss) Income Attributable to Chemours to Adjusted Net Income and Adjusted EBITDA Reconciliation (Unaudited)" table.
3 Calculation based on diluted share count.
4 Adjusted EBITDA excludes net income attributable to noncontrolling interests, net interest expense, depreciation and amortization, and all remaining provision for income taxes from Adjusted Net Income. Please refer to the attached "GAAP Net Income (Loss) Attributable to Chemours to Adjusted Net Income and Adjusted EBITDA Reconciliation (Unaudited)" table.

Liquidity Position as of June 30, 2026

($ in millions unless otherwise noted)

Total Liquidity [7]	$1.6B
Gross Debt	$3.9B
Net Debt [8]	$3.2B
TTM Net Leverage [9]	4.4x



[5] Total cash balances include $52 million and $53 million of restricted cash and restricted cash equivalents on Chemours' Balance Sheets as of June 30, 2026 and December 31, 2025, respectively. Restricted cash of $53 million at the end of the first quarter and $52 million at the end of the second quarter includes cash and cash equivalents held in escrow under the terms of the Memorandum of Understanding (MOU) related to potential future legacy liabilities.

[6] Cash to shareholders reflects approximately $15 million in dividends paid to shareholders during the second quarter of 2026.

[7] Total liquidity is calculated as the sum of $671 million unrestricted cash and cash equivalents and $953 million of revolving credit capacity, net of outstanding letters of credit. Restricted cash and restricted cash equivalents totaling $52 million is not included in this calculation. The Company announced an amendment and extension to its credit agreement in May 2025. The amended credit facility extends commitments to 2030 with a capacity of up to $1 billion until October 2026, comprised of $780 million maturing on May 2, 2030, and $220 million on October 7, 2026.

[8] Net Debt, which we also refer to herein as Total Debt Principal, Net, is calculated as gross debt less unrestricted cash and cash equivalents.

[9] TTM Net Leverage reflects Total Debt Principal, Net at quarter-end divided by trailing twelve months of Adjusted EBITDA.

IV. APPENDIX

Segment Net Sales (Unaudited)

	2024					2025					2026	
	Q1	Q2	Q3	Q4	FY 2024	Q1	Q2	Q3	Q4	FY 2025	Q1	Q2
Net sales by product group and segment												
Opteon™ refrigerants	$ 200	$ 227	$ 205	$ 178	$ 810	$ 279	$ 375	$ 368	$ 243	$ 1,264	$ 313	$ 337
Freon™ refrigerants	173	173	146	124	614	97	123	98	113	428	162	150
Foam, propellants, and other	81	119	117	88	406	90	99	94	88	374	93	104
Total Thermal & Specialized Solutions	454	519	468	390	1,830	466	597	560	444	2,066	568	591
Titanium Dioxide	562	643	642	598	2,446	575	629	591	534	2,331	541	639
Minerals & Other	30	33	30	34	126	22	28	21	27	98	18	22
Total Titanium Technologies	592	676	672	632	2,572	597	657	612	561	2,429	559	661
Advanced materials	190	212	214	191	808	178	214	190	172	753	143	184
Performance solutions	113	133	140	133	518	116	132	121	141	510	100	142
Total Advanced Performance Materials	303	345	354	324	1,326	294	346	311	312	1,263	243	326
Performance chemicals and intermediates	14	13	14	13	54	11	15	12	12	50	11	13
Total Other Segment	14	13	14	13	54	11	15	12	12	50	11	13
Total net sales	$ 1,363	$ 1,553	$ 1,508	$ 1,359	$ 5,782	$ 1,368	$ 1,615	$ 1,495	$ 1,329	$ 5,807	$ 1,381	$ 1,591

Segment Net Sales by Region (Unaudited)

	2024					2025					2026	
	Q1	Q2	Q3	Q4	FY 2024	Q1	Q2	Q3	Q4	FY 2025	Q1	Q2
Net sales by geographic region												
North America:												
Thermal & Specialized Solutions	$ 271	$ 308	$ 256	$ 194	$ 1,029	$ 233	$ 336	$ 316	$ 241	$ 1,125	$ 326	$ 340
Titanium Technologies	246	274	270	236	1,026	267	282	252	221	1,022	235	267
Advanced Performance Materials	124	133	130	112	499	111	125	110	131	476	95	140
Other Segment	9	10	9	7	35	8	10	7	7	31	7	7
Total North America	650	725	665	549	2,589	619	753	685	599	2,654	663	754
Asia Pacific:												
Thermal & Specialized Solutions	39	53	55	53	200	53	59	69	53	235	71	72
Titanium Technologies	147	178	171	161	657	105	125	122	114	465	77	124
Advanced Performance Materials	105	127	138	148	518	115	147	138	132	532	89	117
Other Segment	3	2	3	3	11	2	3	3	3	11	2	4
Total Asia Pacific	294	360	367	365	1,386	275	334	332	301	1,243	239	317
Europe, the Middle East, and Africa:												
Thermal & Specialized Solutions	92	103	98	69	362	98	112	87	84	381	97	97
Titanium Technologies	124	130	126	131	511	142	156	141	128	567	151	156
Advanced Performance Materials	63	72	70	53	258	56	60	52	40	208	52	57
Other Segment	2	1	2	2	7	1	2	2	2	7	2	2
Total Europe, the Middle East, and Africa	281	306	296	255	1,138	297	330	282	254	1,163	302	312
Latin America (1):												
Thermal & Specialized Solutions	52	55	59	74	239	82	90	88	66	325	74	82
Titanium Technologies	74	95	105	104	378	83	94	97	99	375	96	114
Advanced Performance Materials	11	13	16	11	51	12	14	11	10	47	7	12
Other Segment	—	—	—	1	1	—	—	—	—	1	—	—
Total Latin America	137	163	180	190	669	177	198	196	175	748	177	208
Total net sales	$ 1,362	$ 1,554	$ 1,508	$ 1,359	$ 5,782	$ 1,368	$ 1,615	$ 1,495	$ 1,329	$ 5,808	$ 1,381	$ 1,591

[1] LATAM includes Mexico.

Segment Net Sales and Adjusted EBITDA (Unaudited)

	2024					2025					2026	2026
	Q1	Q2	Q3	Q4	FY 2024	Q1	Q2	Q3	Q4	FY 2025	Q1	Q2
Segment Net Sales												
Thermal & Specialized Solutions	$ 454	$ 519	$ 468	$ 390	$ 1,830	$ 466	$ 597	$ 560	$ 444	$ 2,066	$ 568	$ 591
Titanium Technologies	592	676	672	632	2,572	597	657	612	561	2,429	559	661
Advanced Performance Materials	303	345	354	324	1,326	294	346	311	312	1,263	243	326
Other Non-Reportable Segment	14	13	14	13	54	11	15	12	12	50	11	13
Total Company Net Sales	$ 1,363	$ 1,553	$ 1,508	$ 1,359	$ 5,782	$ 1,368	$ 1,615	$ 1,495	$ 1,329	$ 5,808	$ 1,381	$ 1,591
Segment Adjusted EBITDA												
Thermal & Specialized Solutions	$ 150	$ 160	$ 139	$ 122	$ 571	$ 141	$ 207	$ 194	$ 128	$ 670	$ 190	$ 213
Titanium Technologies	69	83	78	70	301	50	47	25	23	145	18	48
Advanced Performance Materials	30	45	38	47	160	32	50	14	12	108	5	26
Other Non-Reportable Segment	2	3	3	-	8	1	4	2	1	8	3	2
Corporate Expenses	(55)	(77)	(54)	(69)	(255)	(57)	(47)	(44)	(34)	(182)	(47)	(42)
Segment Adjusted EBITDA Margin												
Thermal & Specialized Solutions	33%	31%	30%	31%	31%	30%	35%	35%	29%	32%	33%	36%
Titanium Technologies	12%	12%	12%	11%	12%	8%	7%	4%	4%	6%	3%	7%
Advanced Performance Materials	10%	13%	11%	15%	12%	11%	14%	5%	4%	9%	2%	8%
Other Non-Reportable Segment	14%	23%	21%	0%	15%	9%	27%	17%	10%	16%	27%	15%

GAAP Net Income (Loss) Attributable to Chemours to Adjusted Net Income and Adjusted EBITDA Reconciliation (Unaudited)
GAAP Net Leverage Ratio to Non-GAAP Net Leverage Ratio (Page 1/2)

($ in millions except per share amounts)	Three Months Ended June 30, 2026		Three Months Ended June 30, 2025		Three Months Ended March 31, 2025		Twelve Months Ended June 30, 2026	Twelve Months Ended June 30, 2025
	$ amounts	$ per share*	$ amounts	$ per share*	$ amounts	$ per share*	$ amounts	$ amounts
(Loss) income before income taxes	$ (1)		$ (248)		$ (22)		$ (52)	$ (292)
Net (loss) income attributable to Chemours	$ (274)	$ (1.79)	$ (380)	$ (2.52)	$ (29)	$ (0.19)	$ (303)	$ (428)
Non-operating pension and other post-retirement benefit income	(3)	(0.02)	(2)	(0.01)	(2)	(0.01)	(12)	(5)
Exchange losses (gains), net	1	0.01	4	0.03	(1)	(0.01)	5	10
Restructuring, asset-related, and other charges	3	0.02	18	0.12	13	0.09	24	100
Goodwill impairment charge	—	—	—	—	—	—	—	56
Loss on extinguishment of debt	2	0.01	—	—	9	0.06	16	1
Gain on sales of assets and businesses, net	(266)	(1.74)	—	—	—	—	(273)	(1)
Transaction costs	—	—	2	0.01	2	0.01	6	4
Qualified spend recovery	(6)	(0.04)	(13)	(0.09)	(5)	(0.03)	(31)	(33)
Litigation-related charges	225	1	293	1.95	20	0.13	272	296
Environmental charges	144	0.94	60	0.40	7	0.05	184	75
Adjustments made to income taxes	207	1	179	1.19	1	0.01	209	191
Provision for (benefit from) income taxes relating to reconciling items	31	0	(70)	(0.47)	(7)	(0.05)	8	(81)
Adjusted Net Income	$ 64	$ 0.42	$ 91	$ 0.61	$ 8	$ 0.05	$ 105	$ 185
Net income attributable to non-controlling interests	—		1		—		(1)	1
Interest expense, net	68		67		69		273	268
Depreciation and amortization (11)	80		79		79		320	304
All remaining provision for income taxes	35		22		13		36	37
Adjusted EBITDA	$ 247		$ 260		$ 169		$ 733	$ 795

GAAP Net Income (Loss) Attributable to Chemours to Adjusted Net Income and Adjusted EBITDA Reconciliation (Unaudited)
GAAP Net Leverage Ratio to Non-GAAP Net Leverage Ratio (Page 2/2)

($ in millions except per share amounts)	Three Months Ended June 30,				Three Months Ended March 31,		Twelve Months Ended June 30,	
	2026		2025		2025		2026	2025
	$ amounts	$ per share*	$ amounts	$ per share*	$ amounts	$ per share*	$ amounts	$ amounts
Adjusted EBITDA	$ 247		$ 260		$ 169		$ 733	$ 795
Total debt principal							$ 3,914	$ 4,183
Less: Cash and cash equivalents							(671)	(502)
Total debt principal, net							$ 3,243	$ 3,681
Net Leverage Ratio (calculated using GAAP earnings)							-62.4x	(12.6)x
Net Leverage Ratio (calculated using Non-GAAP earnings)							4.4x	4.6x
Weighted-average number of common shares outstanding - basic	151,225,044		150,238,691		150,767,077			
Weighted-average number of common shares outstanding - diluted	152,813,557		150,506,761		151,586,805			
Basic (loss) earnings per share of common stock (2)	$ (1.81)		$ (2.53)		$ (0.19)			
Diluted (loss) earnings per share of common stock (1) (2)	$ (1.81)		$ (2.53)		$ (0.19)			
Adjusted basic earnings per share of common stock (2)	$ 0.42		$ 0.61		$ 0.05			
Adjusted diluted earnings per share of common stock (1) (2)	$ 0.42		$ 0.61		$ 0.05			

(1) In periods where the Company incurs a net loss, the impact of potentially dilutive securities is excluded from the calculation of EPS under U.S. GAAP, as their inclusion would have an anti-dilutive effect. As such, with respect to the U.S. GAAP measure of diluted EPS, the impact of potentially dilutive securities is excluded from our calculation for the three months ended March 31, 2025 and December 31, 2024. With respect to the non-GAAP measure of adjusted diluted EPS, the impact of potentially dilutive securities is included in our calculation for the three months ended March 31, 2025 and December 31, 2024 as Adjusted Net Income was in a net income position.

(2) Figures may not recalculate exactly due to rounding. Basic and diluted (loss) earnings per share are calculated based on unrounded numbers.

GAAP Cash Flow Provided by Operating Activities to Free Cash Flows and Free Cash Flow Conversion Reconciliation

	Three Months Ended June 30, 2026	Six Months Ended June 30, 2026	Twelve Months Ended June 30, 2026
Cash flows (used for) provided by operating activities	$ 158	$ 114	$ 397
Less: Purchases of property, plant, and equipment	(44)	(93)	(179)
Free Cash Flows	$ 114	$ 21	$ 218
Adjusted EBITDA	247	416	733
Free Cash Flow Conversion	46%	5%	30%

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